PIOGRAPHIC REGISTER

At one time or another over the years officials of US various, agencies have expressed a desire for a "national biographic center"--a single repository for the collection of all positive biographic intelligence. Such a center has never come to pass, but during its 20-year existence (1947-67) the Piographic Register (BR) of OCR came closest to it, acquiring first the community responsibility for data on scientific personalities and later that for biographic information on all except military figures. Of the four OCR Registers (BR, GR, IR, SR) it was the largest and by far the best known.

Background

Py the end of World War II duplication of biographic information on foreign nationals was widespread in the US Government. No attempt had ever been made to coordinate the activities of the various intelligence agencies in Washington and their representatives abroad concerned with the collection, control and production of such information. As of 1 January 1946, OSS had a Fiographical Records Section staffed by 33 people; State had a Personal Intelligence Section with 34; and Army had a Who's Who Branch, which at one point during the 1942-45 period had as many as 80. In January 1946 the picture changed: The OSS and State sections merged to form the Division of Biographic Information (BI) in the Pureau for Intelligence and Research (INR), Department of State. The War Depart-

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ment's Who's Who Branch was abolished, and its files were transferred to PI.

CIG 16

Consolidating the files had not solved the problem of biographic coordination, however. Therefore, one of the first tasks that the newly created ICAPS took up in mid-1946 was the development of a "Plan for Coordination of Biographic Intelligence." The result was CIG Directive No. 16. It provided for

...allocation of primary responsibilities for reporting biographic data, producing biographic intelligence, and maintaining comprehensive supporting files on various categories of personalities...to the intelligence agencies represented on the Intelligence Advisory Board....

These primary responsibilities were assigned as follows:

political, cultural, sociological, economic and intermational personalities to State; military and naval

figures to the War and Navy Departments, respectively;

and scientific personalities to "each agency as jointly

agreed or in accordance with categories above." (CIG 16 p.1)

The Directive further stated that each agency was to

...produce and evaluate biographic intelligence on personalities within its own categories of primary responsibility for the other agencies requesting and authorized to receive same, or if desired, to make available the appropriate source material.

It went on to outline procedures for coordination of biographic activities in the field, delegating the chief responsibility for such coordination to the Chief of Mission at each post. (CIG 16 p.2) Finally, it stated,

The Director of Central Intelligence will undertake to exploit, for the benefit of CIG and the departmental agencies, sources of biographic information from Government agencies not represented on the IAB, and will maintain such other biographic files within CIG as he deems necessary to comply with the President's directive. (CIG 16 p.4)

The planners had originally tried to incorporate into CIG 16 a requirement for the establishment within CIG of a Central Biographic Reference File, which would contain basic factual data on all individuals on whom the other agencies maintained supporting files. This file was to be kepl on business machine cards. Such an arrangement was obviously desirable, inasmuch as no agency then had a master index of its own files, much less of those of any other agency or department. Complete agreement on the system could not be reached, however, and it became obvious that more time was needed -- after all, CIG was still only a fledgling, and the biographic unit was not even out of the eqq. CIG 16 was therefore approved without the central reference file provision, while planning for such a file continued.

The logical place for the biographic index was the reference facility being developed within ORE. By June 1947 ICAPS had approved the mission and functions of the Reference Branch, and it was in operation. One of its elements was the Biographical Intelligence Register (BIR-when OCD and the Reference Branch Branch merged in it became BR apparently with no fenfore, in mid-1948).

Its job, according to a memorandum of 29 May 1947 from Dr.

then Acting Chief of the Reference Branch,

was to cross index and record information on key foreign

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individuals and foreign organizations, including government structure, for future reference and compilation." (Addicate memo)
Early Days

For some time BIR shared with the rest of the Reference Branch problems related to staffing, organization and development of procedures. Competition within CIG for first-class employees was keen, and the Reference Branch was low in priority compared with the production offices. BIR therefore accumulated a staff that by 1952 was described by its Chie "only slightly above average." | memo 26/2/52) Numerous changes were made in the planned T/O for BIR as procedures and functions were developed. The final figure for 1947 was apparently 23. Changes also occurred in the structuring of the Register. When it began operations in 1947, BIR contained an Office of the Chief (occupied, as noted in Volume I of this History, by a series of temporary incumbents until January 1949) and the Intelligence and Index Sections.

Throughout 1947 BIR officials visited other government departments all over Washington and even in other cities to survey biographic holdings and gather both ideas and actual material. On 28 July 1947 submitted the first BIR monthly progress report. In it he stated, "This Register is prepared to process any biographic material which may be received providing the volume does not exceed the production capacity of our present personnel." In that month BIR processed into its files

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information on 1,360 individuals and answered 35 requests. (July report) It also began work on a special project for the Scientific Branch, ORE, collecting and processing all information available in the IAB agencies on scientific personnel working in Russian territory. This project was eventually to lead to NSCID 8, which in 1948 gave CIA CIG became CIA in July 1947 the community responsibility for biographic coverage of foreign scientific and technical personalities.

BIR was not able to confine itself for long to merely collecting and machine-processing biographic data. Other Agency offices were more and more often requiring biographic reports on foreign personalities, primarily in the political and related fields. It was State that have repensible for providing this data, in accordance with CIG 15 information, but State/PI was short of personnel and usually claimed that it could not cope with the volume of CIA requests. In effect, CIG 16 had given State an out by offering the Department theoption of "making available the appropriate source material" instead of providing reports.

Analysts in BIR therefore began to collect data on political figures and to write biographic reports on an for Agency requisiers.

"emergency" basis, They were never to give up the latter function, although various Management Office surveyors of the Register would recommend from time to time that they should stick to the routine indexing and filing of the information and leave the production of intelligence to those offices meant to do it, thus saving time and obvating the necessity for hiring more professional employees. This Approved For Release 2003/12/59: CIA-RDP84-00951R000100010004-8

insistence on assigning a strictly reference function to the Register was to create problems for years to come, particularly in retaining qualified, educated personnel, who soon resented being considered second-class citizens by the production office analysts and others who looked down on "the reference types."

By October 1947 PIR was fairly well established, and a list of its functions was drawn up. The Intelligence Section, among other things, planned long-range projects; planned and reviewed special research reports;/contacted government and nongovernment offices, including libraries and research institutions to ascertain the availability of pertinent biographic material. The Section's Analysis Unit analyzed the incoming documents to see if they should be retained; prepared bibliographies, research papers and special research reports in response to requests; and a nalyzed biographic intelligence material of other institutions throughout the United States to determine its usefulness. The Master File Unit filed the documents; handled requests for direct reference to the original source and verified information, dates, etc.; and maintained a Flexoline file for the purpose of identifying documents and assigning case numbers (individual identification numbers) to them.

The Index Section directed methods of coding, machine operations and overall processing; analyzed procedural problems in the control of biographic intelligence so far as the punch card method and coding were concerned; and collaborated with representatives of other branches in conducting surveys

biographic intelligence. The Code Unit within the Section established, reviewed and revised code structures; classified material in accordance with established codes so that intelligence could be recorded on punch cards; maintained a library of the entire organization file by country for reference purposes; and maintained control of documents received and the number of individual items coded. The Machine Unit punched and verified all material to be included in the biographic punch card files; servived those files through machine techniques; and prepared listings and statistical reports. (1/10/47 pers. reqmts) The Scientific Responsibility--NSCID 8

CIG 16, as noted, had given no specific responsibility for scientific personality coverage, and this field soon became confused and neglected. Apparently, as long as no one had the responsibility, no one wanted it. During their work on the special scientific project for Scientific Branch mentioned earlier, BIR analysts found that much duplication of effort in compiling data on foreign scientists existed among the various agencies. Meanwhile, they were building up what would soon be the most complete file available in the Inc agencies on scientists believed to be in Russian territory—a file that in the end contained some 10,000 names. With this file BIR could locate dossiers on individuals, whether filed by State,

With such a file BIR became a natural home for community responsibility for scientific personalities. After considerable discussion with biographic analysts in the other IAC agencies, BIR proposed for ICAPS consideration that CIA assume primary responsibility for the maintenance of biographic data on foreign scientific personalities.

ICAPS responded favorably to the proposal, and on 25 May 1948 NSCID 8 (old series) was issued. It assigned to CIA as a service of common concern the primary responsibility for the maintenance of biographic data on foreign scientific and technologial figures and for furnishing information on such figures upon request from any member of the intelligence community. (NSCID 8) Even before the Directive was issued, BR /the name changed around this time / had begun to prepare for the reorientation of its operations. Because it still had to go on servicing CIA analysts without interruption, it temporarily discontinued various other projects, such as that of indexing the holdings of the State Department (evidently begun during the scientific project). All analysts that could be spared were set to combing the files of the IAC agencies for information on scientific personalities to be indexed into CIA's files.

The assumption of the scientific responsibility was to solve many problems but create numerous new ones, though most would be resolved in time. Virtually everyone in BR was helping to integrate into the files the backlog of scientific data of the other agencies. As a result, the operations of the Register were reduced to little more than a mechanical process, the routine aspects of which caused a serious morale problem among Approved For Release 2003/12/09 CIA-RDP84-00951R000100010004-8

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the professional employees. Analysts were also concerned
because the old data they were integrating into their files
was so fragmentary and undigested that its value seemed
limited when measured against the loss of time for current
material.

Furthermore, when BR began taking over the files of the other ggencies (beginning with Scientific Branch, Department of the Navy) a new method of recording data was inttiated, which transferred all dossiers to a machine system by requiring that all biographical data obtained be transcribed onto machine cards that could be punched as to name, nationality and case number. This system would make biographic facts readily available by machine sorting and would facilitate reproduction of data on large numbers of individuals by means of the Telefax process (still not in operation), but it allowed for virtually no flexibility with reference to material processed, and it required complex controls. The procedure was slow and involved and was drastically curtailing the number of persons processed. Most important, perhaps, was that the routineness of the operation made it difficult for the Register to obtain and keep qualified personnel. (28 Sep 48 |

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OCD officials were well aware of the condition of the Register. In late September 1948 the AD/CD described it as "in poor shape, working ineffectively, and suffering from poor morale." He therefore considered it of utmost importance that "a proper head man" he located for BR as soon as possible. His choice for the job was Dr.

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	Approved For Release 2003/12/09 : CIA-RDP84-00951R000100010004-8	25X1
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25X1A	described as a man	
	with very broad knowledge of science and scientists, much experience and an excel- lemt reputation in dealing with scientists, and the reputation of being a driver who	
	can drive without creating resentment in his subordinates. (21 Sep 48 memo)	
25X1A	arrived in January 1949. His inheritance was	
	a collection of data on some , of whom	25X1A
	about two-thirds were scientific; an index of dossiers	,
	available in other government agencies that listed about	
25X1A	and a T/O of over half of whom	25X1A
	were brand new to the Register.	
	The Register began to sort itself outa painstaking,	
	rather agonizing process. One major undertaking concerned	
	the dossier system. The disadvantages of the rigid machine and BR apparently discentinued it in S	hort order.
	desair system have been mentioned, The use of folders for all	
	individuals also created problems, however, primarily with	
	regard to space availability. In May 1949 BR began the use	
	of 5x8 McBee Keysort cards, on which extracted data were	:
	entered, leaving the creation of hard-copy folders for those	
	individuals on whom a great deal of information had been	
	accumulated.	
	The system of using folders and McBee cards continued	: -
	in existence as long as the Register did. For each dossier (McBees, were considered to be dossiers)	- -
	(and McDee) certain information was coded and punched into	
	IBM cards, which could later be used to obtain various machine	
	listings. The dossiers were assigned case numbers and filed in	

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Approved For Release 2003/12/09: CIA-RDP84-00951R000100010004-8 numerical order in the Master File; each country analyst had a machine listing of the dossiers for his area, which was periodically updated.

Shortly after the establishment of the dossier system, it became apparent that unless BR wanted to struggle perpetually with a large unindexed backlog it would have to develop a second index and retrieval system to control multiname documents of marginal intelligence interest.

The first system adopted consisted of merely underlining the desired names in the document and applying a three-digit code for citizenship and an alpha-numeric code for document source. An IBM punch card was prepared for each name in the document, and the analyst was furnished with an alphabetic machine listing that was periodically updated. All documents were filed in the respective area sections chronologically by date.

As the volume in these files increased, name identification from a machine index containing only name and citizenship became increasingly difficult, and a search of the hecessary documents for possible hits became impractical.

For these reasons, this system, known as File 2, was discontinued in favor of the Selected Reference Index (SEI), which differed only in the number of coded items appearing in the machine index to aid in name identification. Later, when the Register started to process the names appearing in some 100 German-language periodicals received each month, it was decided to use an expanded SRI system for the latter material, which became known as the Open Reference Index (ORI). (BR Syst.)

When she scientific responsibility was assigned to CIA, the operational part of the Register was reorganized into Regional and Scientific Branches, each with 18 slots. (3 sept 48 T/O) Each branch now did what the old Intelligence Section as a whole had done--amalyzed incoming documents, decided how to process them, began processing, and received customer requests. The Index Branch continued to provide machine and other support.

The Regional Branch soon became badly overloaded.

Although the slots allotted to the Scientific Branch were
adequate for processing the requests it received, those given
to the Regional Branch definitely were not. A particularly
heavy request load for political figures came from the
Special Research Center and the Office of Policy Coordination. State/BI continued to make its files available
tut to cry the no-staff-no-time blues when it came to
actually writing reports for CIA requesters. Many members of the
Regional Branch staff had come from the old State, OSS or
G-2 biographic offices, but experienced as they were, they
still could not cope with the request load. OCD sought
an increase in the T/O of the branch and in August 1950
received it--30 positions for Regional Branch; 19 for
Scientific. (Aug 50 T/O)

At the same time, the Regional Franch was reorganized.

Auto Sections.

Originally divided into Eastern and Western Sections, it was now broken into four caction -- EE/USSR, Far East, Western,

Near East-Africa. (Aug 50T/O) At the same time, the Index

Branch was regrouped from four into two sections. The new components were the Classification Section and the Machine and Records Section, which contained the Key Punch, Machine and Master File Units. (Aug 50 T/O)

While all of this reorganization was going on, a new statement of mission and functions for BR was drawn up.

The mission was stated as follows:

The Chief...is charged with providing biographic information on foreign scientists and technicians required to support the intelligence activities of the government, as well as information on all types of personalities required to support the intelligence and operational mission of the Agency.

Some of BR's functions were to:

- 1. Maintain a central file of dossiers containing information on foreign scientists and technicians of interest or potential significance to national intelligence, and on other individuals not reported elsewhere who figured significantly in national intelligence analysis.
- 2. Maintain, by category, machine refinds of indimiduals on whom the Register had dossiers.
- 3. Maintain a central machine record of nonscientists identified in intelligence reports of other government agencies indexed to source of information.
- 4. Provide biographic reports on scientists and technicians to any requester authorized to receive them and on foreigners of any type to Agency requesters.
 - 5. Provide machine listings of individuals in BR files by

various categories or listings of document or file references of selected individuals identified by the Register but not kept in its dossier file. (6 July 50 memo from Mgt Off)

At the time this set of missions and functions was written,

percent on scientific

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figures). It also had a general index, based on IBM techniques, maintained for the purpose of locating and ordering information contained in the substantive records of the Register according to selected aspects of Piographic material such as occupation, citizenship, country of residence; and several indexes to unassimilated biographic material reposing in CIA and to holdings of outside agencies. The latter included a card index of miscellaneous wartime records, an IEM Name Source Index, and a State Department Dossier Index.

The first of these three indexes was a heterogeneous collection of 41,000 cards inherited from certain wartime agencies and including some captured material. Most of the cards contained fragmentary data and followed no pattern as to ooverage by categortes (i.e., political, military, subversive). New material was not added to this file, and it was being gradually absorbed into dossier records. The IBM Name Source Index was designed to provide themeans of locating material relating to persons of intelligence interest named in a wide variety of intelligence documents that BR received but did not process into dossier records because they were not related directly to the mission of the division or could not be handled because of limitations in time and personnel.

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The sc	ope of	this	operat	ions	was	stric	tly t	hat	of id	ent ifyin (; a	name
with a	source	e doci	ument.	As	of 2	7 July	1950	the	file	totaled		
ahout												
indivi	ດີນສໄສ.											

The State Department Index carried the name and citizenship of persons upon whom State/BI maintained dossiers. Its primary uses were to provide BI with a master list of its dossier holdings and to permit the rapid preparation of country listings for departmental and Foreign Service Officers. I (27 July 50 memo)

In 1950 RR initiated a long-term program to collect data on foreign scientific and technological students studying in the United States. Usually, cover arrangements with govern-

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In January 1951 Chief of the Scientific

Branch, was sent to to survey the bio-

of OCR by the time maintenance of the file ceased in early 1968.

Theater on foreign scientific and technological personalities and to obtain the permission of the responsible authorities for CIA to microfilm such files or sections thereof as were found to be of intelligence interest. As a result of his 6-week tour of 11 installations, BR acquired some 228,600 files (primarily cards) in their original form and 66,850 more that were later microfilmed.

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January 1951 also marked the beginning of BR's largest service project to date—a register of Soviet scientists that would provide an instantaneous reference available to all government agencies. At that time there was no such register in existence that gave more than a partial list of scientific and technological personnel of the USSR, though such biographic information was a daily requirement of OSI and of numerous other offices. The end product of the project was CD#1, OCD's first biographic Research Aid—Soviet Men of Science (SMOS), published in May 1952 and containing data on some

(SMOS was so useful that in 1959 a second edition was published, which covered nearly

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By early 1952 BR was again suffering under inequitable distribution of workload, with its attendant problems of low morale among the staff. In the 2 years since the first increase in the Regional Branch, the Scientific Branch staff had also been increased, and the two were once more equal in slots but unequal in amount of work. The Chief of PR pointed out that this was due to a reluctance on a higher level to recognize that the intelligence demands of CIA on the Regional Branch were unique and exceeded in number and variety those levied against the Scientific Pranch. This reluctance, he said, was based in part on the false assumption that State/BI could, if absolutely necessary, backstop BR, and in part on the memo 25/2/52) "apparently overwhelming influence of NSCID 8." | 25X1A Another impasse had been reached, but with each new problem it became more obvious that something had to be done Approved For Release 2003/12/09 CIA-RDP84-00951R000100010004-8

soon to resolve the problem of the demands for non-scientific information. Finally, something was done.

Arrangement with State

Around mid-1952 the Chief of State/BI informally suggested that CIA cease processing biographic intelligence on political personalities and that CIA provide for State/RI enough funds for the latter to meet all CIA requirements for intelligence of this sort. CIA's Office of Intelligence Coprination then studied the situation and recommended acceptance of State's proposal. objected to the proposal, feeling that the disadvantages would, in the long run, outweight the advantages. His most serious objections were that such an arrangement would perpetuate the existing dispersal of biographic files, rather than contributing to the eventual merger of all such files in one place (prefer mably PR, once it had enough space to accomodate them), and that once State started getting CIA money, it would diminish its own allocations to BI and increase its demands for CIA support. (22 Sep 52 memo)

DDI approved the proposal subject to the working out of arrangements with State, and on 5 November 1952

DDI/CIA; and W. Park Armstrong, Jr., Special Assistant, Intelligence, Department of State; and Lawrence G.

Houston, General Counsel, CIA, signed an agreement. State/BI agreed to provide complete riographic service to CIA on foreign political, sociological and cultural personalities,

in return for which CIA agreed to make funds available to BI, Approved For Release 2003/12/09: CIA-RDP84-00951R000100010004-8

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in accordance with Section 6 (a), Public Law 110, computed on the basis of the additional costs incurred by State in servicing CIA requests. (agreement)

It was determined that State would need 27 positions, at an annual cost of \$130,000 to discharge its new responsibilities.

CIA continued to maintain the political files it held for a short time, while State recruited new personnel, but beginning in March 1953 all the ER political files were shifted to State/EI, after which ER was once again reorganized, and its mission was restated.

The restated mission was

To provide to authorized recipients in the intelligence community biographic information on all foreign scientific, technical, industrial and economic personalities and the organizations with which they were affiliated.

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with which they were affiliated.

PR's Chief he had taken over from in

To carry out this mission, ,/after consul
for details)

To carry out this mission, ,/after consul-

along geographical rather than functional lines. Each geographic unit was a complete entity, responsible for all information regardless of its nature—scientific, economic or organizational, and each analyst was expected to undertake all aspects of the ER mission in his area.

The new division of labor was along the following lines: a Soviet Branch, a Non-Soviet Branch, a Support Branch (classification by category of hiographic and organizational information as well as coordination and administration of those functions that could best be handled centrally, such as publications, reference facilities and international organizations), and an Index Branch Approved For Release 2003/12/09: CIA-RDP84-00951R000100010004-8

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(maintenance of dossier file, control and dissemination of intelligence routed to the Register, general clerical work).

1952-61--New Files and New Services

No major upheavals occurred in ER for the next 9 years. The 1952-61 period was devoted to developing new files, as needs for special collections arose, and expanding services.

It was probably in this period, though it may have been earlier, that BR analysts began to supplement the dossier and machine files with a manually controlled 5x8 card file. This became the repository for information received on an individual if the data were not sufficient for a dossier, if the names were not imporate tant enought to index in detail, or if the material arrived in card form. The card file soon became and was to remain one of the three major files maintained by the Register (the first, of course, having been the dossier file).

The third most important BR file got its start in late 1952. This was the Sovbloc Dibliographic Card File. It resulted from an OSI study prepared in September 1952 that recommended establishment in the Agency of a bibliographic file of Soviet scientific articles, arranged by the name and institutional affiliation of the author. The responsibility for developing such a file naturally fell to PR, which immediately undertook an investigation of possible

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from an arrangement with the Air Technical Intelligence of Center (ATIC), Wright Field, Ohio, which had contracted for the receipt of such bibliographic data from the Battelle Memorial Institute, Columbus, Ohio (this contract was known as Project White Stork). Subsequently, the major source of cards was the Library of Congress MLRA program (see chapter of this History on the CIA Library for details on the MLRA). Contracts with other research institutes and libraries yielded still more cards over the years.

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Other BR area

desks developed similar files, especially in Eastern

Europe, but none were as voluminous or as important as
the Sovbloc file. (Microfilming of the Sovbloc file began in the mid-1960's.)

In September 1953 PR published CD #8--German/Austrian

Scientists and Technicians in the USSR--a monumental and

extremely valuable work, which evolved in a manner similar

to the multiples SMOS into a reference work for many

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potential	requesters.	The	hasis	for	the	publication
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scientific and technical per-

sonnel in the USSR. On a continuing basis, the Register forwarded to the requester ofer 4,500 reports.

The personnel in question were considered to be of particular interest to all scientific and technical intelligence offices, not just the Reception Center, and considerable enthusiasm was expressed within CIA and other IAC members for the formal publication of the information. During the project the reports had been brought under extensive IBM machine control, which made possible the alphabetic arrangement of the biographic summaries and the preparation of a number of indexes to the names involved. InSeptember 1953 the compilation of reports, with attendant indexes, was published. 1955 a revised edition was issued as a result of increasing community demand for a version that would incorporate information gathered from the scientists after they were released and repatriated.)

The Register's chief intelligence support activity during the 1954-55 period was the compilation and publication of CD #19, a biographic intelligence research aid covering the International Conference on the Peaceful Uses of Atomic Energy, which convened at Geneva during

	August 1955. CD #19, Who's Who, "Atoms-for-Peace" Con-	
	ference, Geneva, August 1955, contained narrative bio-	
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	Travelers and Still More Files	
25X1A	In 1955 Deputy Chief of BR, and	
25X1A	Chief of the Non-Soviet Branch, went to	
· ·	Europe to survey all available captured files on scien-	
	tists, technicians and economists and assume possession	
	of biographic material therin before the expected im-	
	plementation of restrictive measures subsequent to rat-	
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	biographic material required for the successful revision	
25X6	of CD $\frac{n}{n}$ 8; and to visit the	
	to review methods and procedures and	
	become familiar with the general file content.	
	Another team of traveers visited Europe in the fall of	
25X1A	1957 Chief of the Soviet Branch, and	 >//
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25X1A	Projects Officer in that Branch. As previous travelers had done, they warmx mamma in main main main main main main	
	foreign installations believed to have biographic intel-	
	ligence potential and determined the availability of bio-	
	graphic materials to which BR had not previously had access.	

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They also determined how ER could increase the effectiveness of its support of the field elements of CIA and other components of the intelligence community abroad; and familiarized themselves with the nature of field installations and problems of field operations, with the use being made of BR research aids in the field, and with the difficulties involved in the free flow of information between headquarters and the field.

Another new file was instituted in 1957--the International Conference File. This collection began at the request of the International Conference Branch of the Liaison and Collection Division, which was seeking a permanent repository for source materials used in compile

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	was initiated for personalities from the Soviet satellites,	
25X1A	Communist China 1960 the travel of	
	scientific personnel from the real ning foreign countries to	
	the Soviet bloc and China was being indexed in the same	
	manner.	
25X1A	In early 1958 E. Chief of the Non-Go tet	
	Denne was chosen for a slot in the DDI Strategic Branch,	
25X1A	where he remained for 4 years, becoming Branch	
	There Chief in 1961. While in Frankfurt he performed current	
	intelligence support duties concerning the Soviet bloc,	
	Africa, the Middle East and Western Europe. He also	
	served as OCR representative inelping Station and	25X1A
	Base officials to obtain assistance from the central reference	
	system and menitoring the flow of intelligence from t	25X1A
	area to the DDI consumers.	
25X1A	In November 19 Chief of the Western Section,	
	Non-Soviet Branch, left for a monthlong tour of major West	
	European countries. Hers was the first trip by a BR official	
	that was oriented primarily toward area familiarization rather	
	than file searching and other work activities.	25X1A
	however, brief officials at various CIA, State,	25X1A
	installations on potential biographic support from BR and alert	<u>.</u>
	them to BR's continuing field requirements. In the years to come,	
	her trip was followed by many others, to all parts of the world.	P*
	Although the first such trips were taken by fairly high level	
	officials, it eventually became standard procedure for analysts	
	on the journeyman level to visit their areas of responsibility	F
	at some point in their careers.	
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On 17 December 1958 a major event occurred in the progress of biographic information handling in the intelligence community. This was the issuance, under the sponsorship of CODIB, of DCID 1/9. This Directive, in effect, combined the provisions of CIG 16 and NSCID 8 and for the first time allocated community responsibility for the maintenance of biographic data on foreign personalities in all spheres. The specific division was to State for political, politico-economic, social and cultural figures; to the Departments of the Army, Navy and Air Force for military, naval and air force personnel, respectively; and to CIA for scientific, technical and technico-economic personalities. Each department or agency was assigned the responsibility for producing, evaluating or making available to authorized recipients biographic intelligence on persons within its own categories of responsibility. (DCID 1/9)

During 1959 ER began to control contact between scientists and technicians of different countries in a system similar to the one used for conferences and travel. The contact system had its origins in a manual index of 3x5 cards listing contacts between East and West Germans and the scientists of other countfiles.

Section had begun this file in response to operational requirements from the field. Additional operational requirements leing levied on ER as a whole, as well as an increased interest in contact information in the community, made it desirable for the file to be shifted to

Approved For Release 2003/42/09 CIA-RDP84-00951R000100010004-8 25X1 machine control and expanded to include all foreign countries. 25X1A In July 1959 BR's Chief. departed for a 25X1 10-month course In his absence 25X1A served as Acting Chief, and in July 1960 25X1A 25X1A ecame Chief in his own right when upon his return to OCR, was transferred to become Chief of SR. 25X1A

library system.)

BR-BI Merger

In 1961 change took place in the biographic community—the merger of State/EI with CIA/ER. During 1952-61 State had steadily cut back on its support to FI until by early 1961 CIA was funding over 75 percent of slots
BI's positions (29/supported by ER; 22 by the NIS program).

After the Kennedy administration took office, State officials reviewed the Department's role in intelligence operations and instituted a reorganization in INR. At that time, the new Director of INR, Roger Hilsman, decided that the biographic function could be more effectively handled by CIA and proposed that the FI files and available personnel be transferred to BR.

After some hesitation, primarily concerned with the decessity for acquiring new personnel and finding a place for them in the hew building at tangley, CIA accepted the proposal.

The formal shift of responsibility took place on 1 July 1961, although the physical relocation was delayed until November,

after	OCR	moved	to	the	new	Headquarters' h	ouilding.	BR

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The first problem related to the merger was that of BI's personnel. Of Stantant T/O of 67, only 56 were actually on hoard. This number was further reduced for many reasons--several State employees were Foreign Service Officers; many persons did not wish to transfer to CIA; Some were found unacceptable for security or professional reasons. The number of State employees who actually made the shift was 10--six professionals and four clericals. To bring the "new BR" up to strength, seven recruiting teams, composed of representatives from both BR and the Office of Personnel, canvassed colleges and universities in an intensive recruiting campaign. Within 9 months the Register was up to strength, although it took somewhat longer to provide the newcomers with area and language knowledge through training courses and on-the-job knumnax experience.

While recruiting was in progress and plans for the move to Langley were being made, selected Branch Chiefs and analysts from BR were detailed to State to gain firsthand experience with the political files, processing After completion of the transfer and service procedures then in use in BI. These indivi-

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duals trained the remaining ER analysts, as well as those who came in from the recruiting campaign.

As soon as agreement on the merger was reached, work began on a revision of DCID 1/9. The new version, issued on 26 October 1961, gave responsibility CIA for maintenance of biographic information and production of biographic intelligence on foreign personalities in all fields except military; the latter went to the Department of Defense.

Responsibility for the collection of biographic data was also spelled out: State would collect on all but military figures, and Defense would collect on military personalities and on scientific, technical and economic figures associated with activities of primary interest to the Department. (DCID 1/9 revised) This collection battern had long been in existence, but the formal responsibility for it had not previously been designated.

operations. First, of course, was the significant immease in the amount of reporting to be processed and the number and kinds of requests. Processing criteria were also necessarily changed. Fortunately, processing methods could remain essentially the same—State's files were controlled by manual methods, but the dossiers used were the same size as those used in BR, sor that physical merger was easy. Some of the newly acquired dossiers were eventually converted to machine control; others, primarily in Latin Americand the Near East/Africa area, were not.

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State's 4x6 card files were reviewed after the transfer
and destroyed or gradually merged into the 5x8 files,
either by being pasted to a larger card, by being placed
photographically enlarged.
in a 5x8 pouch, or by being reproduced by a photographic

inherited State's category files for each country. These listed incumbents of various important positions, such as Cabinet officials or diplomats. There were also a number of background or group folders. ER had a few of these arquizations, already, on scientific institutions and groups, but the political function necessitated the maintenance of many more-for example, folders on political parties or groups, labor organizations, subversive activities, elections, and cultural or religious bodies. Increased acquisition of the number of reference works, foreign and domestic newspapers and other open-source materials was also necessary.

With the takeover of the functions, ER assumed a new pattern of response oriented toward current intelligence and quick-reaction support in answering requests, the total number of which had increased about 300 percent over that of the previous year. Non-CIA requesters, originally comprising about a third of the total, now represented about half, with State the major customer. A noticeable change in the type of service provided also took place. Previously, ER provided the bulk of its service in the form of oral responses to queries or machine printouts and by making its files available for inspection. After the merger, the number of requests for

written biographic summaries and full reports, as well as the number of spot answer telephonic requests, increased sharply.

New Publications

BR had for years been publishing compilations of data on individuals attending scientific conferences throughout the world. Now it took on State's responsibility for attendees at all kinds of international gatherings. A major annual project, for example, was the preparation of liographies on foreign delegates to the DN General Assembly sessions. In addition, PR now had to produce briefing book biographies for high-level US officials (especially the President and Vice President) traveling alroad or entertaining foreign visitors. These were coordinated with OCI, which had overall responsibility for White House briefing books.

increased greatly after the merger. Most previous publications RAS:bad been Reference Aids (prior to 1957 Research Aids), though
occasionally Piographic Intelligence Fulletins (FFs) were issued
on individual scientists. After 1961 FR issued many FPs and
Piographic Intelligence Reports (BRs) on individuals or groups
of individuals who had attained--or were contending for--significant positions at home or abroad. Such publications were
sometimes in answer to specific requests, usually from State,
and sometimes in response to standing requirements of the intelligence community. They were primarily on figures of the Western
world, whereas the scientifically oriented publications had been
mainly on personalities from Communist countries

Schentific publications were not, of course, abandoned.

For example, in September 1962 the Register published the ambitious Chinese Communist Men of Science CIA-RDP84-00951R000100010004-8

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technicians plus a three-way personality index--by organizational affiliation, by field of schentific specialty and by those the had studied in the USSR.

State had published a variety of reference works of the directory or list type, and PR now integrated these into its RAfseries. Chief among these was the directory of party and government officials in Communist countries. Such directories, published on an irregular basis, were responsive to the requirements of DDP, DDI/OCI and the Foreign Service.

Probably the most useful of the RAs was a volume called Chiefs of State and Cabinet Members of Foreign Governments. State had issued this on an irregular basis, but BR found that by the use of EAM techniques it could make Chiefs of State a monthly, thus greatly increasing its usefulness. (Chiefs of State was transferred to computerized control in 1972.) Demand for this publication more than doubled in its first 4 years—from 568 copies of the August 1962 issue to 1,443 copies in September 1966.

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Special Projects

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Coinciding with BR's first year of responsibility for political biographic production was the buildup of arms in Communist Cuba. BR became deeply involved in providing service to Task Force W (TFW), which was set up to monitor the Cuban situation. Early in 1962 BR (and other potential requesters) produced for TFW/a directory of Cuban diplomatic personnel, which could be used to locate potential sources, and a directory of Cuban Government officials. During the October missile crisis FR compiled a five-volume publication on persons who might have been qualified for Cuban Government posts had Castro been overthrown. The volumes contained 1,374 biographic sketches plus an occupational index to the individuals. The entire project was completed within 2 weeks, with the help of analysts and clerical personnel from all divisions of the Register, working until 10:00 every night, 7 days a week.

At some point during 1962, at the request of CI Staff, BR legan a new machine file to control information on African students at schools in the Soviet bloc.

In late 1963 the military overthrew the South Viet
aamese Government of President Ngo Dinh Diem, touching off

a whole series of coups over the next few years. PR produced

many biographies, often on a crash basis, for the DDI Task Force

Production of biographic reports for the NIS Key Personalities (KP) section, as well as biographic briefs for Section 57 (Subversion). In late 1962 BR recommended major changes in the KP program. The existing situation was that TR wrote the biographies and then submitted them to OBI, which had inherited from State the job of coordinating the NIS at about the same time BR and BI merged. OBI then edited the biographies and scheduled them for production. BR often took 6 months to a year to write a collection of biographies for a particular KP, and OBI often took an equal amount of time for its editing and processing procedures. Thus, a KP section was often out of date by the time it reached the consumer, particularly if it was on one of the developing nations that were constantly in ferment. Moreover, all but about six major countries (such as the USSR and China) were issued in bound volumes and were scheduled for updating only once every 4 years. Even the six looseleaf KPs were updated only biannually.

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the format and content of the KP section be drastically changed. First, he felt that all stons should be looseleaf, to facilitate updating. Then he suggested that the number of personalities—then ranging from about 100 for the smaller countries to about 750 for the USSR—be greatly reduced. Length, too, he said should be reduced to make the reports more meaningful and again to facilitate updating. Updated reports on individuals included hould then be disseminated automatically for addition to the original set.

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Thus, a KP would contain data on individuals of current signficante as well as on those of background interest.

suggestions were to lead to the divorce of the biographic section from the NIS and the appearance of a new publication—the Piographic Handbook (BH). In April 1963 the AD/CR (Borel) succeeded in having BR made the responsible office for providing scheduled biographic reports to components of the government that previously relied on the KP. USIB approved the action on the grounds that biographic intelligence was not basic intelligence and that BR, by virtue of its methods and capabilities, could automatically provide updating increments to previously issued country handbooks as a by-product of its routine did, however, production. (BR continued to write the NIS Section 57 briefs.)

Although it did werve the same customers as had the KP the PH was not tied to the NIS program but was controlled completely by BR. All PHs were looseleaf in form, with permanent covers, so that supplements could be easily added at any time. Theoretically, once a core set of reports was written, supplements would be added quarterly. In fact, however, such rigid scheduling proved impracticable. In some countries, matters were so stable that quarterly supplements were not needed. In others, where government upheavals and coups were almost reutine, whole new sets of reports were needed at frequent intervals. Such government add hice changes often engendered either large numbers of reports

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written for specific requests or publications (PRs or ERs) on the new government leaders.

Because all of the Register's reports were done in the same format, it was a simple matter to reproduce them for EH supplements. Sometimes updating was necessary, but often the only change was to substitute a photograph of the person for the OCR/ER seal that was printed in the upper righthand corner of each report. Not all supplements were readymade, of course. In most-cases, at periodic intervals analysts wrote new reports on imividuals who had attained prominente since the last batch for that country or updated previous EH reports on persons still prominent. (As of 1972, only seven or eight countries remain without cores, and supplements are produced on five to nine countries per month.)

Activities of the Mid-1960's

In 1964, by order of the DDI, six categories of publications were established as DDI standards for all finished intelligence publications issued by Offices within the Directorate. All BR publications were therefore subsequently issued as DDI publications. The three that concerned BR were the Intelligence Brief (formerly the Bulletin), the Intelligence Report and the Intelligence Research Aid.

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Overshadowing other events in 1965 was BR's contribution to the DDI Task Force on the Dominican Republic, established after the April rebellion in that country.

During the early postrebellion period, the responsible Section in BR operated almost around the clock answering urgent requests (almost 600 per month for a time) and preparing biographies of individuals who emerged "out

of the woodwork" into positions of leadership. An extraordinarily high request level for the Dominican Republic continued for over a year.

At one point during the Dominican crisis two men

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weeks to prepare a definitive list of those Communists identified as active in the rebellion. On 19 July 1965 the DCI (Raborn) presented their material to the Senate Foreign Relations Committee, referring to the files as "the definitive documentary evidence of Communist involvement in the Dominican Republic."

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The Dominican crisis had several long-term consequences for RR. First of all, it revealed a number of deficiencies in Agency and community control of biographic information, causing the ADDI to request a staff study on the subject of coordination of OCR biographic information services.

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At this juncture, the D/CR, already concerned chart the possibility that a requester might not be getting all available biographic data or that he might be making several calls to various OCR divisions to get it, ordered the Chiefs of BR and SR to coordinate requests for liographic data among all

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appropriate OCR components unless the requester ordered them not to. ("All appropriate components" included, in addition to BR and SR, the Library, for open-source

information, and GR, for photographs of foreign personalities.)

During the course of the survey of biographic service coordination, FR showed that it also derived information from OCI, ORR and OSI -- usually from personal knowledge of individuals assigned to those offices -- and to some extent from the operational files of DDP. The latter, however, were a considerable source of problems. DDP understandably did not want FR to have truly operational information, and FR did not want it. What BR did want was the nonoperational biographic material that could be extracted from DDP files -and this DDP was reluctant to turn loose. Some such information was acquired by individual BR desk analysts, if they had particularly good relationships with their DDP counterparts. Also, during crises such as that in the Dominican Republic, DDP was good about allowing BR to use its files. Periodic discussions would be held to consider the problem of the DDP nonoperational biographic data, but the no real cooperation from DDP was to be forthcoming until 1967.

In addition to deriving information from its own components and other Agency offices, BR often collected data to answer requests from other US Government systems, such as DIA (military biographies), the Library of Congress (biographic information from open sources) and the National Library of Medicine (biographic information on life scientists from open sources.)

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Another consequence of the Dominican crisis lesides

the review of biographic coordination was the intitiation

Residents

by the Latin American Policy Committee (LAPO) of the prenaration of contingency papers on the politically unstable

countries of Latin America for the White House. Included

for each country was a list of personalities who would or

might be of significance in the event of a political turnover. FR analysts met with OCI and DDP counterparts to

prepare the intitial lists, after which the ER analysts prepared

reports on the listed personalities (usually including

DDP information), which were them transmitted to the field

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for comment. The reports finally became part of the Contingency plan

drawn up by the LAPC for each of the Latin American Countries.

In February 1966, because of reduced resources, PR decentralized the International Conference File. The existing file was deactivated and transferred to the CIA Library. Subsequent reports dealing with conferences were indexed according to the ISC and were retrievable through the Intellofax System.

In April 1966 DDI Notice 5-100-7 reduced the categories of DDI publications from six to three--Intelligence Memo(replaced the tries)
randums, Intelligence Reports and Handbooks. (N 5-100-7)

PR's Research Aids did not meet the definition of finished intelligence and were subsequently produced as OCR

Reference Aids.

On various occasions in the past problems had arisen with regard to duplication of effort between BR and OCI, which sometimes produced current intelligence reports that were essentially biographic, thus causing hard feelings iApproved ForeResease 2003/12/09/ntC/A-ROP84160954R0001000100010004-8

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have written the report. Methods of avoiding such duplication were discussed by officials of both Offices. The above-mentioned DDI Notice stated, among other things, that "Finished intelligence is usually fully coordinated within the DDI and with other Directorates as appropriate." In August 1966 the Directors of OCR and OCI signed an agreement providing the specific terms under which their Offices would effect such DDI coordination. This agreement provided that no matter which office received a request for a formal biographic report that would be issued as finished intelligence, PR would produce the report in accordance with its responsibilities under DCID 1/9. BR would the coordinate the report with the interested OCI analyst(s) and with other offices as needed. A notation of the producing office and the satisfaces my ture and extent of coordination would be note made in the foreword or on the first page of the text. Self-inttiated publications were to be coordinated in the same manner. If both Offices contributed material toward a single publication, a notation ontribution and the extent of coordination between them was to be made in the foreword or in a footnote. Biographic Handbooks, though classed as finished intelligence, were considered to be "scheduled production" and were not red to be coordinated. (agreement OCI-OCR)

Potential Leaders Program

The Dominican crisis and similar situations in other countries had pointed up a notable deficiency in the biographic program—a lack of information on potential maxima emerging leaders, particularly in the developing nations.

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Throughout 1966 discussions went on in the intelligence community to see what could be done about this gap. Too often had policymakers been left in the dark when no biographic information was available in Washington on individuals suddently catapulted to power in coups or other upheavals. The situation must be corrected.

Within CIA this lack was of special concern to the DDP, the late Desmond Fitzgerald, under whose direction work began on the development of a program for improving the reporting of positive biographic infommation on potential leaders throughout the world. As a preliminary to such a program, the Chief of DDP Reports Control issued a memorandum to all Chief Reports Officers to ensure that all biographic information of positive intelligence value did indeed reach the appropriate community repository --DIA for military figures; OCR/BR for all others--from which it could be retrieved as needed. The memorandum stated that field information reports that were not to receive general dissemination but that did contain substantial biographic information were to be disseminated to CCR/PR--or, if they concerned military figures, to both DIA and OCR/ER--as onecopy, nonreproduced CSLT reports. All other nondisseminated field reports were to be reviewed for such fragmentary biographic data on personalities of positive intelligence value as would contribute to $\mathfrak{CCR}/\mathtt{BR}$ and DIA biographic files. This information, too, was to be forwarded to the correct repository.

This was the first official, across-the-board attempt to get biographic positive/intelligence out of DDP files into places where it could be used for other than operational purposes.

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In February 1967, after extensive interagency planning and coordination, the Potential Leaders Piographic Reporting List (PLBRL) program was born. This program called for the impayvement and increased col-Lection of biographic information on potential leaders in most foreign countries, particularly in the new and emergind nations and in the countries of Latin America. The program called for participation of Foreign Service, Department of Defense and CIA collectors in the preparation (and periodic revision) of a target list of potential leaders for each country, with their collection efforts to be coordinated within the context of the Country Team. Appropriate collection guidance support was to be provided by PR, in conjunction with other components of Shatorinam Roux manux market State/INR, with the State Country Director concerned, and with DIA.

By the end of FY 1967, 77 PLBRLs had been received from the field; BR had coordinated community responses to 10 of these country lists, surveyed biographic holdings on the personalities involved, and communicated its findings to the appropriate Embassies and Legations for action. (Aug 67 PFIRE contrib) The program has continued to date, becoming an ever more valuable addition to the other biographic programs in the community.

The End of BR

In July 1967 BR vanished as a separate entity during the reorganization of OCR into the new Central Reference Service, which was organized along geographic rather than functional has Since been Approved For Release 2003772/03: CINCLE DOSS PROPOSO 10004000418:s

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of the CRS country desk analyst. Though these analysts now have many nonbiographic duties, the latter often aid in giving them a better picture of the country and therefore aid in tetter biographic products. Most of the old FR activities have continued -- the BH and PLPRL programs have grown steadily. Intelligence Memorandums and Reports have increased in quality and quantity, as have White House Briefing Books. CRS no longer submits briefing book biographies to OCI for though such biographies are usually inclusion in their overall books, Some bracking books are coordinated with the State Department Country Desks, lut CRS maintains final control over the content and printing of the reports. Finished biographic intelligence has been standardized throughout CRS since the establishment in 1969 of a Production Control Staff to edit publications and VIP reports.

The CRS analyst no longer suffers under the shadow of the "reference type" of old. In 1970 CRS assumed the NSA liographic service responsibility, and as of 1972 the feasibility of transferring the DIA military biographic program to CRS is under exploration. A "national biographic center" for all positive intelligence on foreign nersonalities may ket dnot be so far away as it once seemed.

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